TOWN HALL MEETING

Chancellor Tim White
University of California, Riverside
February 23, 2010
E-mail questions to:
townhall@ucr.edu
Outline

1. Leadership searches
2. Accreditation update - WASC
3. Strategic planning - UCR 2020
4. Budget & Finance Status
5. Living the Promise at UCR
Outline

• Leadership searches
• Accreditation update - WASC
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Expecting a Surge in U.S. Medical Schools

New York Times, Feb 15, 2010
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WASC Accreditation Process

• Initial accreditation: 1956


• Current cycle:
  – Initiated 2005
  – Capacity & Preparatory, 2007-08
  – Educational Effectiveness, 2009
WASC – Current Cycle

• National exemplar for:
  – Excellence through diversity
  – Integration of academic & student affairs
WASC – Current Cycle

• Clear Direction to Implement UCR 2020, with expectation to:
  – Increase assessment of student learning outcomes…complete the loop
  – Strategic & focused growth of graduate/professional programs
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1. Taskmaster – Provost Rabenstein

2. Content leadership provided by
   - 84 faculty members
   - 32 staff
   - 11 students
   - 7 community members
   - 6 UCR administrators.
UCR 2020 Subcommittees

• Academic Excellence
  Steve Brint

• Graduate Education
  Chris Chiarello

• Undergraduate Education
  Neal Schiller

• Research & Creative Activity
  Jerry Schultz
UCR 2020 Subcommittees

• Resources
  Jay Farrell

• Advancement
  Peter Hayashida

• Campus Climate
  Yolanda Moses

• Community Engagement
  Sharon Duffy
UCR 2020: Path to Preeminence

• Themes:
  – Excellence
  – Access
  – Diversity
  – Engagement

• Distinctive UCR assets
UCR 2020: Path to Preeminence

• Roadmap for:
  – Greater distinction in research
  – Excellence in graduate, professional & undergraduate education
  – Diversification of our portfolio
  – Responding to issues, regional to global
  – A healthy campus climate
UCR 2020 Timeline

• Early March – Release of draft #1 & all sub-committee reports
• March 29 – Stakeholder comments due
• April 19 – Draft #2
• May 19 – Comments due
• June 4 – Draft #3
• June 30 – Comments due
• September 15 – Presentation to Regents
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**FY 08-09 General Funds**

General funds available* $399M

* Includes State general funds, UC general funds, Student fees, & FY07-08 carry-forward

General fund expenditures $327M

FY 08-09 carry-forward $72M
## FY 08-09 Other Funding Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>Available</th>
<th>Spent</th>
<th>Forward</th>
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</thead>
<tbody>
<tr>
<td>Endowment payouts</td>
<td>$8M</td>
<td>$3M</td>
<td>$5M</td>
</tr>
<tr>
<td>Gifts</td>
<td>$37M</td>
<td>$13M</td>
<td>$24M</td>
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<tr>
<td>Other*</td>
<td>$241M</td>
<td>$167M</td>
<td>$74M</td>
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</table>

*Includes Contracts & grants, Auxiliaries, Sales & service, & Registration/referendum fees

**TOTALS** $286M $183M $103M
## FY09-10 Cuts

### $51.5 Million Budget Reduction:

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Budget Advisory Committee</td>
<td>$15.0</td>
</tr>
<tr>
<td>Chancellor’s Cuts</td>
<td>$2.0</td>
</tr>
<tr>
<td>Temporary Pay Cuts (Furloughs/Layoffs/RIT)</td>
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</tr>
<tr>
<td>09-10 Fee Incr. &amp; Over-enrollment</td>
<td>$11.0</td>
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<tr>
<td>Old Budget “Tailings”</td>
<td>$5.5</td>
</tr>
<tr>
<td>Centrally Held Faculty FTE</td>
<td>$5.0</td>
</tr>
</tbody>
</table>
FY 10-11 Process & Prognosis

Operating General Fund Annual Cycle

UC System View

UCR View – overall

UCR View – the changes

Enrollment Management

UCR – frugal behaviors & new revenues

School of Medicine
State Government At Work
UC State General Fund Cycle*

Campus Requests (Aug)

Campus Allocations (?)

UCOP (?)

Legislature (June to Sept)

Governor (Jan)

Regents (Nov)

$913 M

$375 M

*Operating; excludes tuition, fees, ICR
FY 10-11 UC Budget Outlook
Per Governor’s January Budget Proposal

- Restoration of one-time cut $305 M
- Enrollment funding $51 M
- Health Annuitant Benefits $14 M
- UC Merced $5 M

TOTAL GF Requested Increase $375 M

Plus, Preservation of Cal Grants
FY10-11 UCR General Fund*

Available funds (estimate):
- General fund carry-forward $ 69M
- State general fund revenues $ 345M

$ 414M

Projected expenditures (est.):
- Expenses $ 365M
- Unfunded mandates $ 11M

$ 376M

Net $ 37M

*Assumes no additional FY09-10 cut & flat budget out of Sacramento.
## FY 10-11 UCR Budget Change (est.)

### Revenue
- Estimated Permanent Ed Fee (net Financial Aid) \( \$22.9 \text{ M} \)

### Expenses
- State Mandated Reductions Not Yet Met \( \$28.7 \text{ M} \)
- FY10-11 Faculty Merits & Promotions \( \$1.5 \text{ M} \)
- New Building Maintenance & Utilities \( \$2.6 \text{ M} \)

Subtotal Expenses \( \$32.8 \text{ M} \)

### Shortfall
- One-time Over-Enrollment (net Financial Aid) \( \$12.6 \text{ M} \)

### Cash Balance Available
\( \$2.7 \text{ M} \)
UCR FTE Enrollment (F, W, S)

The General Fund value of FY 09-10 over-enrollment of 2,379 FTE @ $10,018/FTE = $23.8M

At 18.7/1 Student/Faculty Ratio = 127 additional faculty FTE

At 44/1 Student/TA Ratio = 54 additional TA FTE
UCR – Frugal Behaviors and New Revenues

• Furloughs, temporary layoffs, and reductions in time all sunset after 1 year*

• Continued hiring “chill” – mission critical

• Continued curtailment of spending

• Continued efforts to increase revenues

*http://furloughmanagementresources.ucr.edu/

UCRAlternativePlansImplementationSchedule.html
School of Medicine

• Up to $20 M through June 2012

• Chancellor’s discretionary sources:
  – STIP earnings
  – Administrative cost recovery
  – F&A/ICR
  – Fee revenues other than student fees
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Living the Promise at UCR

• College of Natural and Agricultural Sciences
  – Professor Jodie Holt, Botany

• Bourns College of Engineering
  – Professor Victor Rodgers, Bioengineering
Living the Promise at UCR

• Graduate School of Education
  – Professor Jan Blacher, SEARCH

• College of Humanities Arts and Social Sciences
  – Professor Catherine Allgor, History
Living the Promise at UCR

• Biomedical Sciences
  – Professor Neal Schiller

• School of Business Administration
  – Annual Association of Latino Professionals in Finance and Accounting Conference
Living the Promise at UCR

- P.O.D.E.R.
- Haiti
Living the Promise at UCR

• Guardian Scholars Program
  – Audrey Pusey, Assistant Director for Residence Life, Judicial Affairs

• Dean of Students
  – Sarah Pemberton, Social Worker
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